

Division	Population Health Intel	5 Year Capital Ambitions	APH Estates Master Plan Priorities	Technology Change Infrastructure Requirements	Sustainability Agenda
Acute		·Urgent Emergency Care Upgrade programme (UECUP)			
Medicine Specialties	·Robust bed modelling; be directed by what the data is indicating to determine Medicine inpatient bed requirements.	·Currently very reliant on capital to purchase equipment - would leasing be more cost effective and support sustainability. ·Outpatient department space review - Medicine struggling to accommodate Consultants on APH site.		·Need to understand what current outpatient capacity we have, what is needed and how much needs to be face-to-face.	
Surgery	·Growth plus mutual aid future requirements. ·System working - support offer to Countess of Chester Hospital, North Wales etc. ·What opportunities for specialist clinical service will arise from Integrated Care System?	·Developing CGH as a cold elective hub. ·Investment into theatre changing and staff room facilities at CGH as currently a mobile unit. ·Migrating to Clatterbridge where possible, but there is insufficient office accommodation. ·Adequate office space at CGH - cannot increase home working more than it is currently, need to look at possible models of hot desking for clerical staff primarily with the correct balance of private working space.	·Determining the future strategic direction for Sterile Services; location and who manages the service (potential to release large footprint on the APH site if the service was to be relocated) ·Prioritise Ophthalmology to remain at APH. ·Maxillofacial service potentially moving out of APH as part of CGH Estates Master Plan so would release a significant footprint in prime location at APH.	·20% of outpatients non-face to face, limited ability to increase ·IT Network is sometimes slow (especially when working from home) – is this due to increased dependence?	·Electric car charging points – ensuring capacity meets demand and plans re equitable use are introduced. ·Introduce a sustainability question to the Clinical Procurement Group to assess whether single use or reusable products are the most beneficial. ·Involvement with the development of our NHS Green Plan.
Women & Children's	·Considering the Integrated Care System and local critical centres of excellence, our maternity service lends itself to expansion.	·Facilities for health and wellbeing, eg a gym Staff break areas. ·Neonates strategic intent "Tiny Star" fundraising - 3 million aimed to increase space by expanding the existing Neonates footprint in the next 3-4 years (whether that is increased level 2 cots or maintain level 3 cots).	·It is important to consider the synergies we have between our teams and the importance of co-location for certain services.		·Changing facilities for staff to enable more staff to cycle to work. ·Cycle storage.
Diagnostics & Clinical Support		·Relocation of the limb centre (excluded from CGH Estates Master Plans). ·Expansion of pharmacy at APH – specifically dispensary space. ·Aseptic service at CGH. ·Pathology integration between WUTH and COCH. What will arise from the integration work with COCH, will all Pathology need to be at APH? ·Establishment of Community Diagnostic Hub at CGH and long term requirements.	·Outpatient physiotherapy does not need to be at APH.		·Improve recycling and reduce the amount of waste generated. ·Reduce lighting use out of hours in non-clinical areas. ·Reduce single use equipment.