

Partners and Place Workshop Outputs

Research and Innovation Strategy 2021-2026





Research and Innovation Strategy

"Partners and Place" is one of four key components to our Research and Innovation.

This component focuses on how we can establish and strengthen our working relationships with external partners, including the local integrated care system, regional clinical research network, academic institutions, and others to further develop our research portfolio.

It considers: Our working relationships with external partners System clinical networks Developing our research portfolio

Partners and place This document sets out our current position and identifies priorities and areas for improvement over the next 5 years as identified by our staff during a series of 3 workshops.

Please see the end of this appendix for full list of attendees.



Partners and Place Workshop 1: Integrated Care System Clinical Partners

- Primary Care Wirral
- Wirral Clinical Commissioning Group
- Wirral Council



Our Working Relationships With Partners



Our Proposed Priorities

- To build on exiting clinical services-based relationships with the Healthy Wirral Partnership (NHS and WBC) to align common goals (i.e. place based research priorities; best fit capacity and capability)
- To become more active members of research collaborations whose agendas are relevant both sides of the river (i.e. Applied Research Collaboration ARC - health inequalities; Liverpool Health Partners)
- To lever our University Teaching Hospital status with University of Liverpool (ambition more honorary and joint appointments), University of Chester, Edge Hill University and Liverpool John Moores University

Our Partners Priorities

- Wirral 2021-2026 provides vision for place
- Person-centred, data-driven outcomes
- · Moving away from silo research working
- Understanding what makes life better for patients, families and those who look after them
- Harness the innovative spirit we observed through the pandemic
- Horizontal working to promote integration, not just "top down"
- Teams integrating care and research programmes
- Build a Wirral research environment/network/ relationships
- Co-ordination, integration and relationship building
- Wirral Care Record, Health analytics and Wirral Digital Group as enablers for population health research
- Sharing learning
- Creating opportunities and encouraging engagement from different staff groups such as nurses and AHPs

Opportunities for Collaboration

- Nurture and utilise the interest, passion, creativity, and knowledge of our staff
- Sharing resources, investing in each others teams and research opportunities
- Map out the research active members and active research projects across the ICS
- Map out individuals with interest for research in different areas
- Creating synergies within Wirral Place
- Co-creation of research that benefits
 patients
- Horizontal group/forum across organisations for those involved in research
- Use digital platforms as enablers to address population health management
- De-mystifying research, making it more attractive to more staff and patients
- Sharing and celebrating success
- Utilising social determinants of health data to inform research activity
- Working with schools, colleges, third sector organisations
- Building a Wirral research community
- Tackling health inequalities across Wirral

Partners and Place Workshop 1 Outputs

System Clinical Networks



Our Proposed Priorities

- To build on exiting research-based relationships with HEIs, NIHR CRN NWC to deliver place based research priorities (i.e. ASPIRE-AF 2022-23)
- To explore potential for more cross-partner delivery of non-commercial and commercial studies (i.e. support organisation best placed to lead, PIC)
- To develop digital capabilities across Wirral Care Network in line with WUTH digital strategy

Our Partners Priorities

- Building relationships
- Wirral Research Community
- Sharing information with PCNs to support discharge planning for their patients leaving acute trust
- Understanding where in Wirral they live patterns in presentations – engage with PCNs
- PCN level population health data
- Shared EPR across the ICS

- Collaboration at different levels, from strategic to delivery level
- Mental health
- Cardiovascular disease
- Core 20 plus 5 tackling health inequalities in deprived areas
- Building commercial relationships to create opportunities and support outcomes
- Working within our geographies to embed our research capabilities into the areas and creating opportunity e.g. anchor institutions
- Meeting population need- is it more appropriate for research to be carried out by another partner?

Developing our Research Portfolio



Our Proposed Priorities

- An organisational culture that values research as integral to quality of care
- A sustainable workforce contributing across the research continuum from research aware to research active (from evidence aware to research delivery to local PI to Co-I to CI roles)
- A research portfolio where patient's local health needs and opportunities to participate in research are aligned
- A system wide approach integrating NIHR, HEI and NHS agendas into place based care for a healthier Wirral together

Our Partners Priorities

- De-mistifying research
- Moving away from working in isolation
- Engaging with patients' lived experiences to improve our evidence-based outcomes

- Academic health sciences network
- Innovation Agency
- Shared aspects of research training
- Co-production of induction programmes
- Wirral Place Research and Innovation Strategy
- Learn from other partners
- Aligning to national movements (such as Core 20 plus 5) as a platform to build on future research plans
- Wirral Hospitals led research and innovation programme including primary care and third sector organisations across Wirral Place



Partners and Place Workshop 2: Academic Partners

- Alder Hey Children's Hospital
- Clinical Research Network, North West Coast
- Innovation Agency North West Coast
- **Liverpool Health Partners**
- Liverpool Heart and Chest Hospital
- Liverpool John Moores University
- Liverpool University Hospitals NHS Foundation Trust
- Partners and place National Institute for Health Research (NIHR) Applied Research Collaboration North West Coast (ARC NWC)

Our Working Relationships With Partners



Our Proposed Priorities

- To build on exiting clinical services-based relationships with the Healthy Wirral Partnership (NHS and WBC) to align common goals (i.e. place based research priorities; best fit capacity and capability)
- To become more active members of research collaborations whose agendas are relevant both sides of the river (i.e. Applied Research Collaboration ARC health inequalities; Liverpool Health Partners)
- To lever our University Teaching Hospital status with University of Liverpool (ambition more honorary and joint appointments), University of Chester, Edge Hill University and Liverpool John Moores University

Our Partners Priorities

- Quality improvement/quality lead at WUTH
- Unite clinical and academic strengths to improve population health
- Research opportunities within children, young people and family group from pre-natal onwards
- Better understanding of disease prevalence in local population and alignment to relevant studies
- Taking a life course approach with a recognition of the needs of the unique local population
- Link with R&D NW around research opportunities like PCAF and bridging schemes.
- Signposting and sharing knowledge of opportunities available for patients and staff
- Innovation buddy with NHS Trusts that have an established innovation function
- Align research portfolio to clinical pathways and focus on referral of patients to other centres – what's important to the local population
- Utilisation of remote monitoring or consultation link with places that do this well align innovations that release workforce capacity, improve quality and patient experience
- Co-production, collaboration, health equity and patient and public involvement and engagement

- WUTH deliver research infrastructure, improve system capacity/capability for research
- Promoting innovation and projects happening across the region
- Dedicated research and innovation desk and clinic space – infrastructure to support delivery
- Matching studies to disease prevalence using population health data
- Patient groups, voluntary, community and social enterprise engagement team at WUTH
- Share awareness of collaborative groups
- Using Health Equity Assessment Tool for programmes of work
- Internships and training opportunities to put forward a research idea for prioritisation
- Promoting that WITH is a research active organisation from the front door
- Ensure Wirral Place objectives and priorities are met in addition to wider ICS priorities
- Develop and launch a dedicated research and innovation centre or facility to act as a focus for research and to create business development opportunities
- WUTH as a research anchor institute to support and mentor less research active organisations with a focus on primary and community care

System Clinical Networks

Our Proposed Priorities

- To build on exiting research-based relationships with HEIs, NIHR CRN NWC to deliver place based research priorities (i.e. ASPIRE-AF 2022-23)
- To explore potential for more cross-partner delivery of non-commercial and commercial studies (i.e. support organisation best placed to lead, PIC)
- To develop digital capabilities across Wirral Care Network in line with WUTH digital strategy

Our Partners Priorities

- Create better linkages between other health and care organisations
- Signposting to research infrastructure to support capacity building and embedding research in workforce pathways
- Aligning to North West Coast Strategy
- Removing infrastructure barriers for collaboration – e.g. digital access
- Making sure that research staff have a career structure within the organisation
- Map out fellowship and training pathways to support signposting across the system
- Link in with community who are research keen to share capacity and capability
- Promote research and innovation practices with patients at the earliest possible point
- Adopting innovation to digitise or systemise routine processes
- Build on best practice established during vaccine trials to work with multi partners to deliver studies as one entity rather than separately
- WUTH digital strategy includes innovation and education – opportunity for that to include Wirral Partners for Research

- Supporting better relationships between hospital and community
- Raising awareness and promoting activity within teams – communicating about opportunities
- Mapping out research activity and interest locally – communicate and raise awareness of opportunities all in one place to reduce communications overload
- Working more closely with industry
- Electronic forum/website/ support network for those interested in participating in research

Developing our Research Portfolio



Our Proposed Priorities

- An organisational culture that values research as integral to quality of care
- A sustainable workforce contributing across the research continuum from research aware to research active (from evidence aware to research delivery to local PI to Co-I to CI roles)
- A research portfolio where patient's local health needs and opportunities to participate in research are aligned
- A system wide approach integrating NIHR, HEI and NHS agendas into place based care for a healthier Wirral together

Our Partners Priorities

- Regular research and innovation having a much higher profile
- Skills mapping/skills audit across the trust and other areas
- Taking opportunities to gain funding for innovation
- Collective culture to support research and innovation
- Using libraries to promote research activities
- Acknowledge and harness the success of staff involved in service improvement and optimise on their adaptability
- Share opportunities for staff to have dedicated time to grow research skills and get involved in projects at masters level prior to getting involved at PhD fellowship level

- Collaborative events for celebrating success and sharing opportunities
- Research awards
- Researcher in residence schemes to support understanding of different aspects of the system
- Shadowing and network opportunities
- Collaborative communications about research activities



Partners and Place Workshops

Anika Neill

Many thanks to our clinical and academic partners who attended our Workshops to discuss the Partners and Place Component of Our Research and Innovation Strategy



Carly Brown Catherine Harris Dr Chris Smith Dr Paula Cowan Dr Thomas Wyatt Professor Gillian Hutcheon John Halliday Professor Conor Magee Sarah Dyas Sue Renwick